India I Equities

Logistics Visit Note

01 July 2014

Allcargo Logistics

Returns set to improve; Hold

Strengthening global network. On acquiring Econocaribe in FY14, Allcargo has become a global leader in LCL (less-than-a-container load) consolidation. It focuses on the key markets of India, the U.S., China, Brazil and Germany in the medium term to leverage its global network. It has beefed up its senior management and sales bandwidth to gain more customers and increase wallet share of customers. Allcargo aims to leverage its global multi-modal transport division for double-digit revenue growth from ₹41.5bn in FY14 (4.4% EBIT margin, 18.4% RoACE).

Domestic outlook improving. The container freight stations (CFS)/inland container depot (ICD) operations were under stress from lower import volumes in FY14 (₹3.1bn revenue, 26.5% EBIT margin, 20% RoACE) and are expected to be flat in FY15 but expected to pick up with government policies focusing on growth and exports. Allcargo's project and engineering (P&E) division will benefit from revival of project capex, a major overhang on capital returns (FY14 revenue of ₹4.2bn, 1.8% EBIT margin, 1% RoACE). Utilization levels will improve from 72% in FY14 to 90% in FY15 and the division will see a positive swing in return ratios with improved cash flows.

Cash-flow generation to stabilise. Allcargo had invested in the P&E and CFS sub-segments simultaneously in FY12 and entered the downturn with a leveraged balance sheet and low utilisation levels. Low capex over FY16 and improving order inflows in the P&E segment would see the RoCE reaching 11% by FY16. We expect cash generation to reach ₹4bn by FY16 leading to balance-sheet deleveraging.

Our take. At the CMP, the stock trades at 15.1x FY16e PE and 6.7x FY16e EV/EBITDA. Allcargo is focused on leveraging its global network for improving return ratios and to consolidate its balance sheet. We maintain a Hold rating on it, with a revised target price of ₹248 at 7x FY16e EV/EBITDA.

| Key financials (YE Mar) | FY12 (15M) | FY13 | FY14e | FY15e | FY16e |
|---------------------------------------|------------|--------|--------|--------|--------|
| Revenues (₹m) | 42,804 | 39,268 | 48,512 | 52,878 | 57,109 |
| EBITDA (₹m) | 5,233 | 3,561 | 3,846 | 4,230 | 4,569 |
| EBITDA margin (%) | 12.2 | 9.1 | 7.9 | 8.0 | 8.0 |
| PAT (₹m) | 2,977 | 1,823 | 1,477 | 1,665 | 2,018 |
| EPS (₹) | 21.9 | 13.5 | 11.3 | 12.8 | 15.6 |
| EPS growth (%) | 71.9 | (38.4) | (16.0) | 13.2 | 21.9 |
| PE (x) | 10.8 | 17.4 | 20.8 | 18.4 | 15.1 |
| P/BV (x) | 2.1 | 1.9 | 1.7 | 1.5 | 1.4 |
| EV/EBITDA (x) | 7.0 | 9.8 | 9.6 | 8.0 | 6.7 |
| RoACE (%) | 21.9 | 11.4 | 9.1 | 9.5 | 10.9 |
| Source: Company, Anand Rathi Research | 1 | | | | |

Rating: **Hold**Target Price: ₹248
Share Price: ₹235

| Key data | AGLL IN / ALGL.BO |
|--------------------|-------------------|
| 52-week high / low | ₹235 / ₹59 |
| Sensex / Nifty | 25414 / 7611 |
| 3-m average volume | US\$0.1m |
| Market cap | ₹30bn / US\$0.5bn |
| Shares outstanding | 126m |
| | |

| Shareholding pattern (%) | Mar '14 | Mar '14 | Dec '13 |
|--------------------------|---------|---------|---------|
| Promoters | 72.3 | 72.1 | 72.1 |
| - of which, Pledged | | | |
| Free Float | 27.7 | 27.9 | 27.9 |
| - Foreign Institutions | 11.9 | 11.9 | 11.8 |
| - Domestic Institutions | 0.2 | 0.2 | 0.2 |
| - Public | 15.6 | 15.9 | 15.9 |

| Estimates revision (%) | FY15e | FY16e |
|------------------------|-------|-------|
| Revenues | 8.2 | 0.1 |
| EBITDA | 7.9 | 6.8 |
| PAT | 17.0 | 1.0 |



Source: Bloomberg

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Anand Rathi Research India Equities

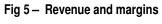
Quick Glance – Financials and Valuations

| Fig 1 – Income sta | tement (₹ i | m) | | | |
|---------------------------|---------------|--------|--------|--------|--------|
| Year-end: Mar | FY12 (15M) | FY13 | FY14e | FY15e | FY16e |
| Revenues | 42,804 | 39,268 | 48,512 | 52,878 | 57,109 |
| Revenue growth (%) | 49.5 | (8.3) | 23.5 | 9.0 | 8.0 |
| - Oper. expenses | 37,570 | 35,708 | 44,667 | 48,648 | 52,540 |
| EBIDTA | 5,233 | 3,561 | 3,846 | 4,230 | 4,569 |
| EBITDA margin (%) | 12.2 | 9.1 | 7.9 | 8.0 | 8.0 |
| - Interest expenses | 644 | 418 | 563 | 624 | 519 |
| - Depreciation | 1,326 | 1,463 | 1,755 | 1,872 | 1,904 |
| + Other income | 452 | 656 | 365 | 402 | 442 |
| - Tax | 734 | 512 | 416 | 470 | 569 |
| Effective tax rate (%) | 19.8 | 21.9 | 22.0 | 22.0 | 22.0 |
| PAT | 2,977 | 1,823 | 1,477 | 1,665 | 2,018 |
| +/- Extraordinary items | (4) | (0) | - | - | - |
| +/- Minority interest | (141) | (129) | (51) | (51) | (51) |
| Attributable PAT | 2,845 | 1,697 | 1,426 | 1,614 | 1,967 |
| Adj. FDEPS (₹/sh) | 21.9 | 13.5 | 11.3 | 12.8 | 15.6 |
| Adj. FDEPS growth (%) | 71.9 | (38.4) | (16.0) | 13.2 | 21.9 |
| Source: Company, Anand Ra | athi Research | | | | |

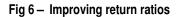
| Year-end: Mar | FY12 (15M) | FY13 | FY14e | FY15e | FY16e |
|--------------------------|----------------|--------|--------|--------|--------|
| Share capital | 270 | 258 | 252 | 252 | 252 |
| Reserves & surplus | 14,629 | 15,599 | 17,679 | 19,061 | 20,734 |
| Net worth | 14,899 | 15,857 | 17,931 | 19,313 | 20,986 |
| Minority interest | 311 | 433 | 463 | 463 | 463 |
| Total debt | 7,653 | 7,313 | 9,921 | 7,921 | 5,921 |
| Def. tax liab. (net) | 753 | 943 | 1,045 | 1,045 | 1,045 |
| Capital employed | 23,617 | 24,546 | 29,361 | 28,743 | 28,416 |
| Net fixed assets | 17,991 | 18,429 | 22,562 | 21,039 | 19,485 |
| Investments | 638 | 921 | 556 | 556 | 556 |
| - of which, Liquid | - | - | - | - | - |
| Net working capital | 3,214 | 2,876 | 3,250 | 3,227 | 3,137 |
| Cash and bank balance | 1,773 | 2,321 | 2,994 | 3,921 | 5,237 |
| Capital deployed | 23,617 | 24,546 | 29,361 | 28,743 | 28,416 |
| Net debt | 5,880 | 4,993 | 6,928 | 4,000 | 684 |
| WC days | 27.4 | 26.7 | 24.5 | 22.3 | 20.1 |
| Book value (₹/sh) | 114.4 | 125.8 | 142.3 | 153.2 | 166.5 |
| Source: Company, Anand F | Rathi Research | | | | |

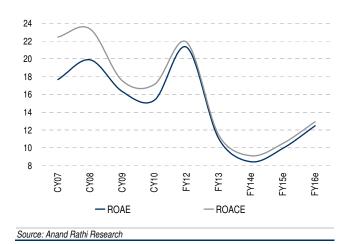
| | | t (₹ m) | | | |
|------------------------|------------|---------|---------|---------|---------|
| Year-end: Mar | FY12 (15M) | FY13 | FY14e | FY15e | FY16e |
| PBT | 3,710 | 2,335 | 1,893 | 2,135 | 2,587 |
| Non-cash items | 1,326 | 1,463 | 1,755 | 1,872 | 1,904 |
| Interest expense | 643 | 415 | 563 | 624 | 519 |
| Non-operating items | (87) | (313) | (365) | (402) | (442) |
| Change in WC | (1,353) | (34) | (374) | 23 | 89 |
| Tax paid | (930) | (634) | (416) | (470) | (569) |
| Operating cash-flow | 3,309 | 3,233 | 3,056 | 3,784 | 4,089 |
| Capex | (5,991) | (1,896) | (1,780) | (350) | (350) |
| Investments | (115) | 712 | 187 | 402 | 442 |
| CF from investing | (6,106) | (1,184) | (1,593) | 52 | 92 |
| Chg. in share capital | - | (505) | (5) | - | - |
| Chg. in debt | 3,048 | (553) | - | (2,000) | (2,000) |
| Dividend, int.& others | (1,214) | (444) | (784) | (908) | (864) |
| CF from financing | 1,834 | (1,502) | (790) | (2,908) | (2,864) |
| Net cash-flow | (963) | 547 | 673 | 928 | 1,316 |

| /ear-end: Mar | FY12 (15M) | FY13 | FY14e | FY15e | FY16e |
|---------------------|------------|--------|-------|-------|-------|
| P/E (x) | 10.8 | 17.4 | 20.8 | 18.4 | 15.1 |
| P/B (x) | 2.1 | 1.9 | 1.7 | 1.5 | 1.4 |
| P/CF (x) | 7.3 | 9.4 | 9.3 | 8.5 | 7.7 |
| EV/Sales (x) | 0.9 | 0.9 | 0.8 | 0.6 | 0.5 |
| EV/EBITDA (x) | 7.0 | 9.8 | 9.6 | 8.1 | 6.7 |
| Dividend yield (%) | 0.6 | 0.6 | 0.6 | 8.0 | 1.0 |
| Dividend payout (%) | 6.9 | 11.1 | 13.3 | 15.0 | 15.0 |
| RoAE (%) | 21.3 | 11.0 | 8.4 | 8.7 | 9.8 |
| RoACE (%) | 21.9 | 11.4 | 9.1 | 9.5 | 10.9 |
| Debt/Equity (x) | 0.5 | 0.5 | 0.6 | 0.4 | 0.3 |
| EBIT/Interest (x) | 6.1 | 5.0 | 3.7 | 3.8 | 5.1 |
| EBITDA growth (%) | 92.6 | (32.0) | 8.0 | 10.0 | 8.0 |
| EBITDA margin (%) | 12.2 | 9.1 | 7.9 | 8.0 | 8.0 |
| EBIT margin (%) | 9.1 | 5.3 | 4.3 | 4.5 | 4.7 |
| PAT margin (%) | 6.6 | 4.3 | 2.9 | 3.1 | 3.4 |









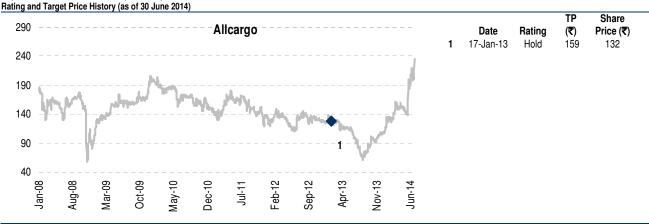
Anand Rathi Research 2

Appendix

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|--|----------------------|-------|------|--|
| • | Buy | Hold | Sell | |
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| Mid/Small Caps (<us\$1bn)< td=""><td>>25%</td><td>5-25%</td><td><5%</td><td></td></us\$1bn)<> | >25% | 5-25% | <5% | |
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| g | Buy | Hold | Sell | |
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